

#### **Action:**

Staff requests the Silicon Valley Clean Energy (SVCE) Executive Committee recommend the Board of Directors (Board) reallocate \$500,000 in unspent 2022 Member Agency Grants to the 2025 Competitive Community Grants for a total of four million dollars.





# What are Member Agency Grants?

Supports member agencies' individual decarb goals by providing financial capacity to invest in building and transportation electrification, energy resilience, and community education.











Campbell

Cupertino I

Gilrov I

Los Altos | Los Altos Hills











**Monte Sereno** 



Morgan Hill









Mountain View | Santa Clara County |

Saratoga

Sunnyvale

- In the 2022 grant cycle, nine Member Agencies were awarded grants through a competitive solicitation
- One Member Agency decided not to move forward with their project, resulting in \$500K in unused funds
- The 2024 grant cycle includes
  - Noncompetitive grants for Member Agencies
    - 1 out of 13 Agencies has reserved funds, deadline to apply is 12/5/25
  - Competitive grants for Member Agencies
    - Solicitation closed, funding 100% allocated
  - Competitive grants for schools, religious orgs, and non-profits
    - Yet to launch



## **Options for Reallocation of \$500K**





Morgan Hill used a portion of its Decarb Demonstration Grant to host a ribbon cutting/ pet adoption/ induction cooking demonstration event.

Option 1: Distribute to the 2024 Noncompetitive Member Agency Grant, increasing existing budget from \$3M to \$3.5M

Reasoning: The fund's original purpose was to support Member Agency projects; this option is closely aligned with the funding's intended purpose

Would equally distribute \$38,461 to all 13 agencies' noncompetitive allocation. Would allow agencies to expand or "top off" on their projects

# Options for Reallocation of \$500K Cont.

#### Breakdown of Option 1

Agency	% of SVCE Load	Total Allocation	\$500K Divided	If \$500K Were Reallocated w/ Existing Allocation
Campbell	5%	\$177,644	\$38,461	\$216,105
Cupertino	5%	\$186,769	\$38,461	\$225,230
Gilroy	6%	\$196,717	\$38,461	\$235,178
Los Altos	3%	\$149,093	\$38,461	\$187,554
Los Altos Hills	1%	\$117,275	\$38,461	\$155,736
Los Gatos	4%	\$173,184	\$38,461	\$211,645
Milpitas	16%	\$372,233	\$38,461	\$410,694
Monte Sereno	0%	\$106,521	\$38,461	\$144,982
Morgan Hill	5%	\$186,529	\$38,461	\$224,990
Mountain View	14%	\$341,460	\$38,461	\$379,921
Saratoga	3%	\$146,076	\$38,461	\$184,537
Sunnyvale	29%	\$594,923	\$38,461	\$633,384
Unincorporated County	9%	\$251,577	\$38,461	\$290,038
Total	100%	\$3,000,000	\$500,000	\$3,500,000



## Options for Reallocation of \$500K Cont.



Cupertino use its Community Resilience Grant to purchase off-grid EV chargers

Option 2: Distribute to the developing Community Grants, increasing the current \$3.5M budget to \$4M

Reasoning: Would provide deeper investments to schools, religious orgs, and non-profits, either in direct capital funds or technical assistance. Likely to provide large capital funding.



### **Options Summarized**

- Option 1: Redistribute to Noncompetitive Member Agency Grant
- Option 2: Redistribute to Community Grants
- Staff recommends
   Option 2. This would
   allow for an additional
   school, religious
   organization, or non profit to be funded.



Los Altos Hills used its Decarb Engagement Grant to purchase an educational outdoor solar-powered kiosk for the community





# Member Agency Grant History

- 2020 Community Resilience Grant Program, \$5M
  - Noncompetitive grants for member agencies
  - Scheduled to conclude 12/2025
- 2. 2022 Decarb Engagement & Demonstration Grant, \$3.6M
  - Competitive grants for member agencies and schools
  - Scheduled to conclude 12/2026
- 3. 2024 Round of Grants, \$6.5M
  - Noncompetitive grants for member agencies
  - Competitive grants for member agencies
  - Competitive grants for schools, religious orgs, and non-profits





# **SVCE Operating Rules and Regulations**

- Initially adopted June 2016
- Consists of bylaws, regulations and procedures governing the operation of SVCE
- Latest update was May 2023
- At the 4/22 Exec Committee and the 5/14 Board meeting, an Ad Hoc Subcommittee (Tyson, Klein, Showalter) was approved to create updates

#### SILICON VALLEY CLEAN ENERGY AUTHORITY

#### OPERATING RULES AND REGULATIONS

#### ARTICLE I

#### FORMATION

The Silicon Valley Clean Energy Authority (the "Authority") was established on March 31, 2016 pursuant to the execution of the Silicon Valley Clean Energy Authority Joint Powers Agreement (the "Agreement") by the County of Santa Clara, the Cities of Campbell, Cupertino, Gilroy, Los Altos, Monte Sereno, Morgan Hill, Mountain View, Saratoga and Sunnyvale and the Towns of Los Altos Hills and Los Gatos. The members of the Authority are referred to as Party or Parties in these Operating Rules and Regulations. As defined by the Agreement, these Operating Rules and Regulation sconsist of rules, regulations, policies, bylaws and procedures governing the operation of the Authority.

#### ARTICLE II

#### PURPOSES

The Authority is formed to study, promote, develop, conduct, operate, and manage energy and energy-related climate change programs, and to exercise all other powers necessary and incidental to accomplishing this purpose. These programs include but are not limited to the establishment of a Community Choice Aggregation Program known as Silicon Valley Clean Energy in accordance with the terms of the Agreement.

#### ARTICLE III

#### BOARD OF DIRECTORS

Section 1. Appointment of Chair and Vice-Chair. The Board shall appoint from among themselves by majority vote a Chair and Vice-Chair. The Chair and Vice-Chair shall be appointed for one-year terms expiring at the annual meeting held in January of each year. As provided by the Agreement, there are no limits on the number of terms that a Board member may serve as Chair or Vice-Chair.

<u>Section 2</u>. <u>Appointment of Secretary and Treasurer</u>. The Secretary and Treasurer shall be appointed by the Board for one-year terms expiring at the annual meeting held in January of each year.

<u>Section 3.</u> Extension of Term of Office. If for any reason, the appointment of a Board officer is not made in January of any year, such officer shall continue to serve in his or her position until an appointment is made at a meeting of the Board.

Section 4. Removal of Officers. An officer of the board shall be subject to removal as an officer of the board at any time for any reason by a majority vote of the entire Board.

12660-0002\1961754v2.doe Amended: 5/10/23

# Ad Hoc Committee Proposed Scope

- Review SVCE's current Operating Rules and Regulations
- Research neighboring CCA bylaws
- Identify potential amendments
- Combine with Staff-recommended changes and jointly prepare a draft with Staff
- Present recommendation to Executive Committee and final to Board of Directors for approval



# A reminder on context

- SVCE is a large, growing, and increasingly complex entity
  - We have strong financials, excellent staff, and effective programs
  - Business and regulatory pressures are increasing
  - As we saw in our last (August) board meeting
- Our current governance is good
  - Our Board is engaged and motivated
  - · Board experience level is diverse and good
  - We are collegial and eager to learn
  - ➤ We'd like it to stay this way!
- The Subcommittee's driving force is to make sure we have experience and continuity as we mature as an organization



# Review of other CCAs

- The Subcommittee reviewed documents from other CCAs, and interviewed board members and CEOs from similar organizations (e.g. 3CE, PCE, AVA)
- Some organizations have very large boards and have experienced huge levels of turnover in recent years. Some have a problem filling committee positions. Others lack strong financials and vibrant programs
- We did see some good practices that we do not currently follow, and explored how to best adapt them to our organization



# Highlights of changes

- Staff initiated a number of changes:
  - Reworded Purpose section
  - Remove meeting location details
  - Add details on Finance and Administration as well as Audit Committees
  - Establish Rosenberg's Rules of Order
- Subcommittee and Staff developed process changes:
  - Please review the updated <u>ORR</u> for all of the details
  - The following slide lists just some of the high points



# Process change highlights

- Creation of a Nominating Ad Hoc Subcommittee
  - Vice chair to nominate 3 Directors
  - Receive proposals for Chair, Vice Chair and Exec Committee
  - Recommend candidates for each
  - Nominations also permitted from the floor
- Randomized votes for any contested positions
- Listing of some Director Best Practices
- Board Chair and Vice Chair offered automatic positions on Exec Committee
- New committee removal process (lack of attendance)
- Minimum experience on Board for Chair (2 yrs),
   Vice Chair (1 yr) and Exec Comm (1 yr)
- (We considered Chair term limits as a best practice at other CCAs, but declined to set them here as that would require a JPA amendment)





Approve amended SVCE's Operating Rules and Regulations for consideration by the Board

#### Next Steps:

- September 10<sup>th</sup> BOD Meeting: Presentation of changes for feedback
- September 26<sup>th</sup> Clerk to send written notice to Board of proposed changes
- October 8<sup>th</sup> BOD Meeting: Approval of changes via Resolution (Consent or Regular Calendar)

# PRESENTATION Input on Board **Chamber Layout** August 29, 2025 SILICON VALLEY CLEAN ENERGY

#### **Building Specs:**

- Built in 1979 and remodeled in 2019-21
- 28,000 square feet

#### **Considerations:**

- 1st floor for BOD Chamber, conference rooms, community space, and storage
- 2nd floor for staff workspace

#### **Presentation Goal:**

Receive input on Board Chamber layout and priorities



- Held an interactive session with the Board, public, and SVCE staff in April and May
- Will phase project, Phase 1 will prioritize staff workspace and BOD Chamber, Phase 2 will prioritize the community space
- Selected the architectural firm, SERA
- Finalized overall floor plan for office and location and size of Board chamber



# **Board Chamber Internal Design**

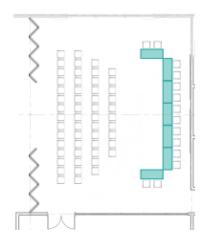


# Summary of Previous Board Input

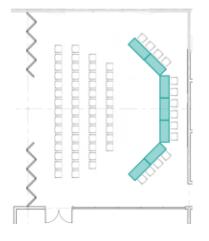
- Space should invite community participation
- All public spaces should be fun and reflect SVCE mission
- Chamber should be flexible and able to use for variety of events
- Preference for a fixed dais

#### **Board Chamber: Head Table Studies**

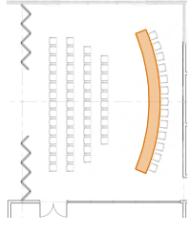
Preference for fixed millwork? Or movable furniture?



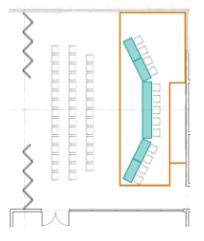
Movable training tables that can be arranged as needed



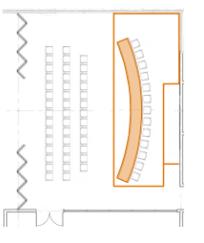
Movable training tables that can be arranged as needed



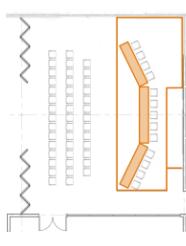
Fixed curved head table



Dias with movable training tables



Dias with fixed curved head table

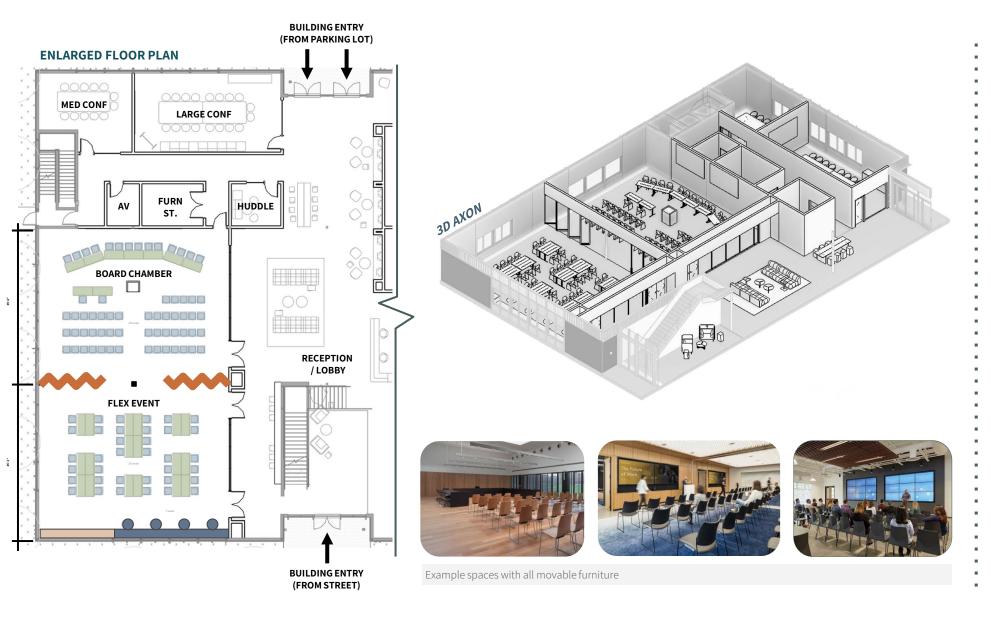


Dias with fixed angled head table

**FURNITURE** 

**FIXED** 

#### **Board Chamber: Movable Furniture**



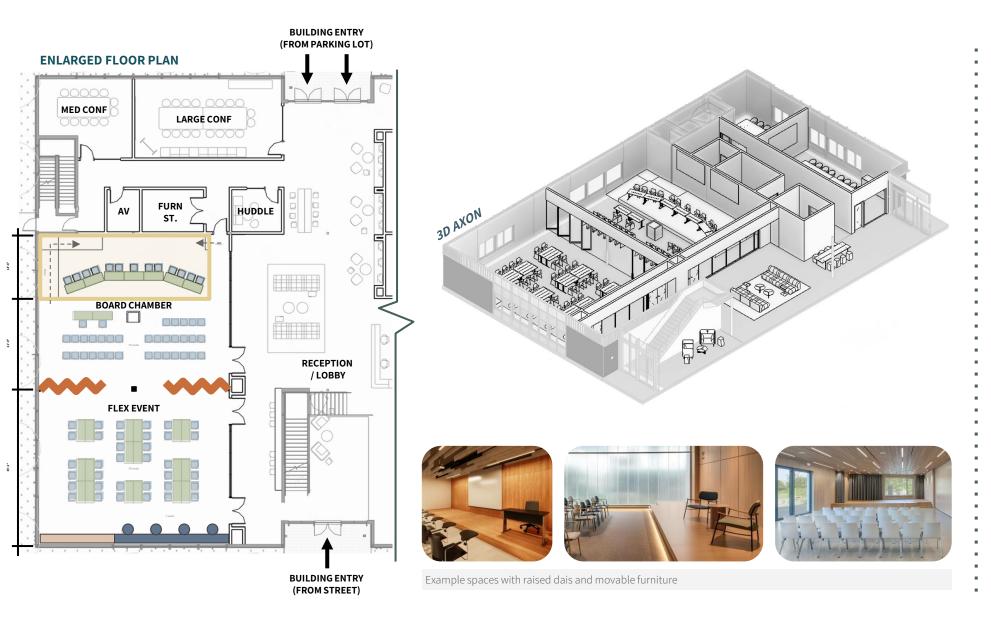
#### **LEGEND**

- Movable tables
- Stacking chairs
- Window seat with tables (built in)
- Serving counter (built in)
- Operable wall (built in)

#### **KEY PLAN**



#### **Board Chamber: Movable Furniture + Dais Platform**



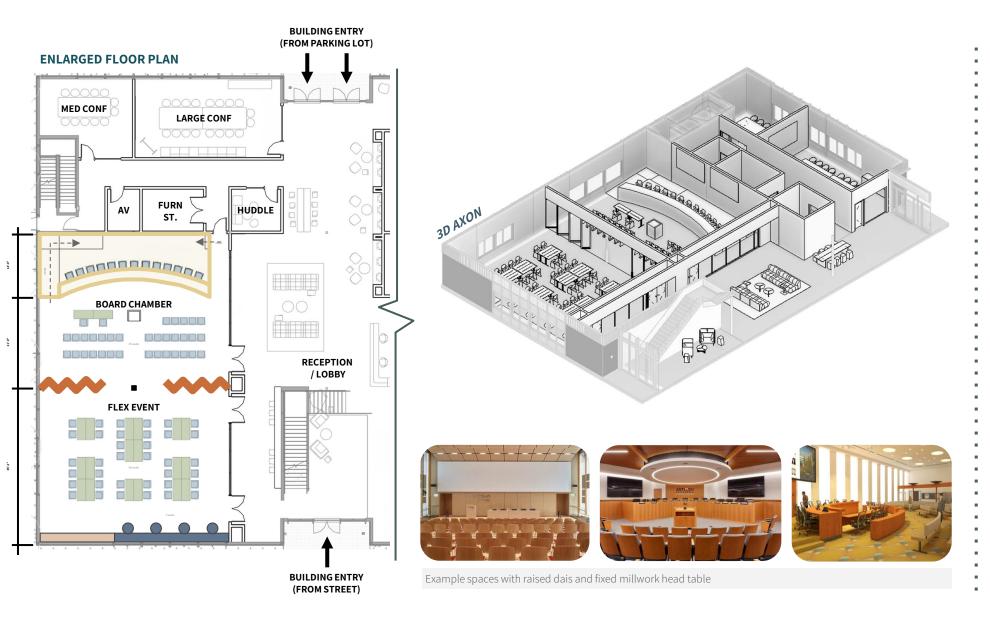
#### **LEGEND**

- Raised Dais Platform (12" built in)
- Movable tables
- Stacking chairs
- Window seat with tables (built in)
- Serving counter (built in)
- Operable wall (built in)

#### **KEY PLAN**



#### **Board Chamber: Movable Furniture + Dais Platform + Fixed Head Table**



#### **LEGEND**

- Raised Dais Platform (12" built in)
- Movable tables
- Stacking chairs
- Window seat with tables (built in)
- Serving counter (built in)
- Operable wall (built in)

#### **KEY PLAN**





## Each option has benefits and trade-offs.

- All options are workable.
- A fixed dais will have the least flexibility and highest cost.
- Cost estimates range based on materials/furniture and are being developed.

#### **High-level Trade-**

0		Clear view of public	Flexibility for events	Budget
	Fixed dais on stage			
	Stage with furniture			
	All furniture			

Positive impact medium impact negative impact



# **Discussion Questions**

- 1. What is the driver behind the fixed dais?
- 2. Is there a preference for a fixed head table on the stage or movable furniture?
- 3. How do you envision the space being used when SVCE Board is not in session?



## Headquarters Timeline (Subject to Change)

#### Outline of the building's next steps



- firm(s) Assess feasibility of different options and if additional resource are necessary
- BOD feedback on Chamber design

- Apply for permits
- RFP for construction contractor
- construction contractor

Ready for move-in

# ( Next Steps

- Dec '25 seek BOD approval of contract(s) with construction contractor
- Will come back for BOD feedback on the community space for Phase 2







# (1) Today's Agenda: Preview

- 1. What was the original Decarbonization Roadmap?
- 2. Why update it?
- 3. What will we get from this effort?
- 4. Timeline
- 5. Questions



# In 2018 SVCE published the "Decarbonization Strategy and Programs Roadmap".

#### **Key Elements:**

- 1. Board, stakeholder, and community input
- 2. Established community GHG reduction targets (2021, 2025, 2030 & 2045)
- 3. Articulated overarching strategic framework
- 4. Identified core program initiatives



Source: SVCE Decarbonization Strategy & Programs Roadmap

### (1) 2018 vs 2025 – a lot has changed!





# The world has changed, we have changed, it's time for an updated plan.

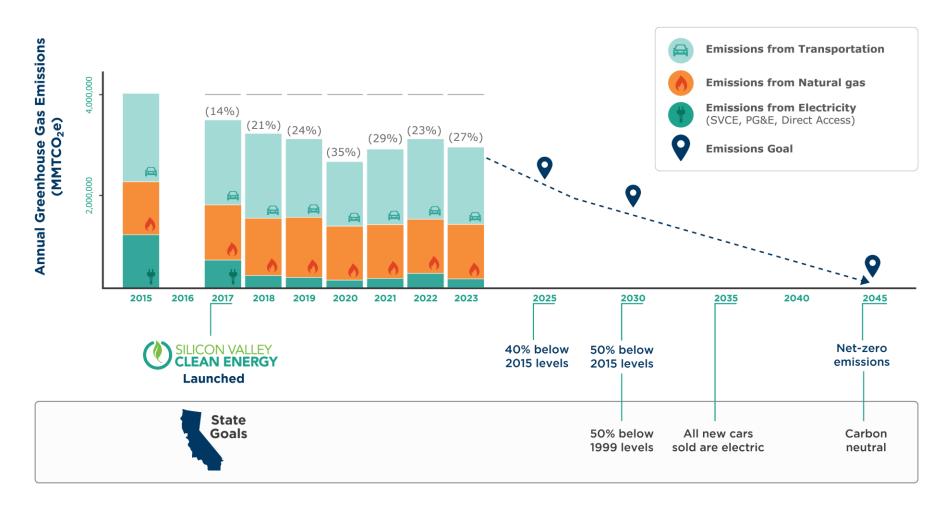
#### This update will:

- 1. Leverage SVCE's growth to refine our scenario planning: established programs team and infrastructure; enhanced data analytics and tools; learnings from 7 years of program implementation.
- 2. Reflect changes in technology, markets, statewide compliance requirements, and SVCE as an organization.
- 3. Develop more specific recommendations to ensure the best use of SVCE investments to meet challenges ahead.
- 4. More fully integrate supply-side decarbonization into the plan.
- 5. Create a set of metrics to track and report progress.



## The first roadmap built a strategic framework that is the foundation for <u>SVCE's success to date.</u>

27% reduction in regional energy and transportation-related emissions since 2015





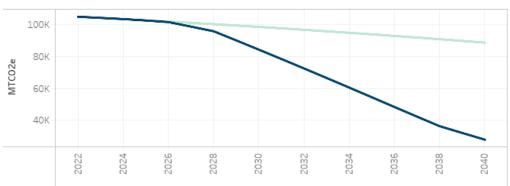
# Staff will build on this foundation to create a more nuanced strategy suited for challenges ahead.

Scenario analysis, customer and technology specific strategies, cost-effectiveness reporting

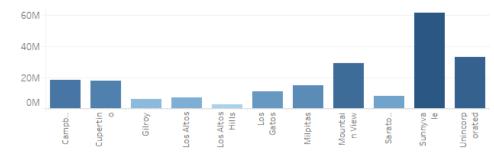
#### **SVCE Residential Building Electrification Programs**



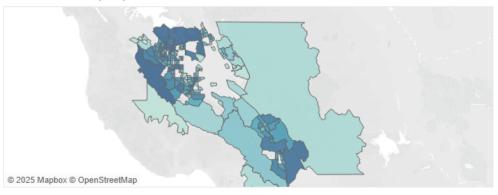
#### Residential Emissions Reduction 2022-2040



#### Silicon Valley Clean Energy Service Territory 2040 Projected Gas Use by City



#### Current Gas Use by City





# The Integrated Decarbonization Roadmap will provide several key components.

#### 1. Updated goals and targets:

- Refine electrification adoption scenarios
- Incorporate learnings into strategic guidelines
- Strengthen connections between program metrics and GHG targets

### 2. Decarb program evaluation framework:

- Customized metrics to guide investments and track performance
- Grow capacity for internal reporting and ongoing planning

#### 3. Prioritized recommendations

Guiding principals to help adapt and scale decarb efforts over 3-5 years



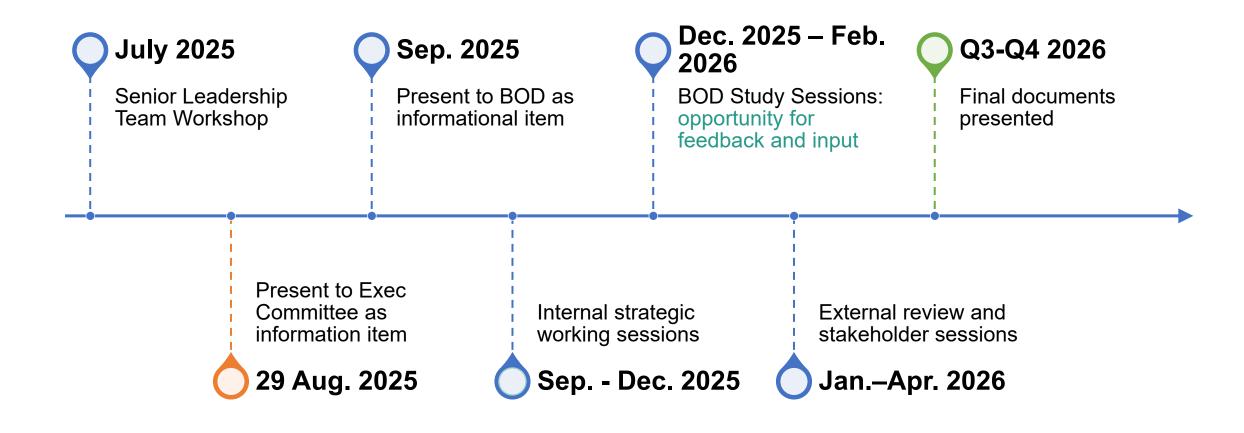


# Our Board of Directors play a critical role in steering this effort towards success.

- Provide guidance and recommendations on objectives, GHG targets, and program milestones.
- Approve program evaluation framework.
- Adopt final roadmap document.



# We are scheduled to complete the Integrated Decarb Plan by Q3 of 2026.



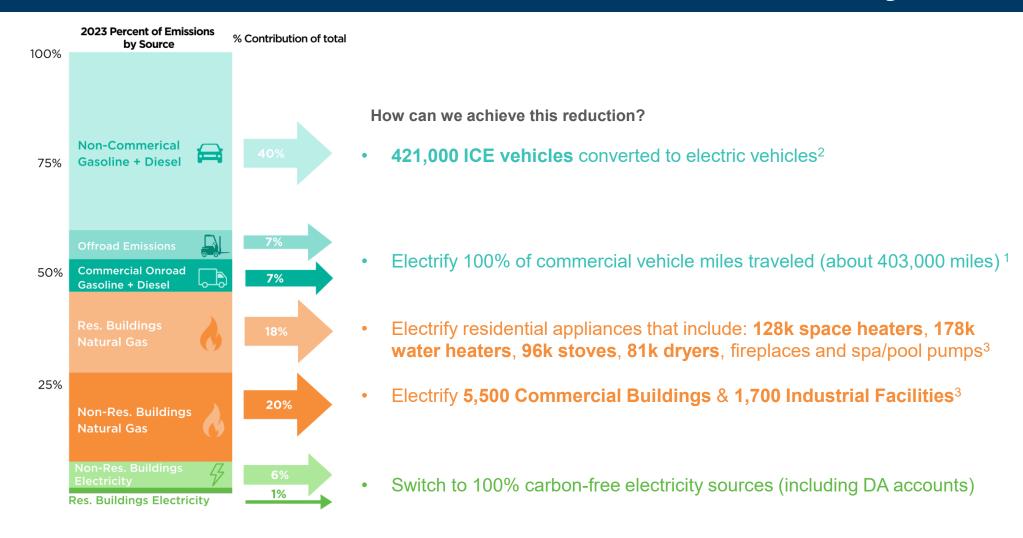
### **Questions?**







## We need to electrify >1M machines while supplying clean, reliable, and affordable electricity.

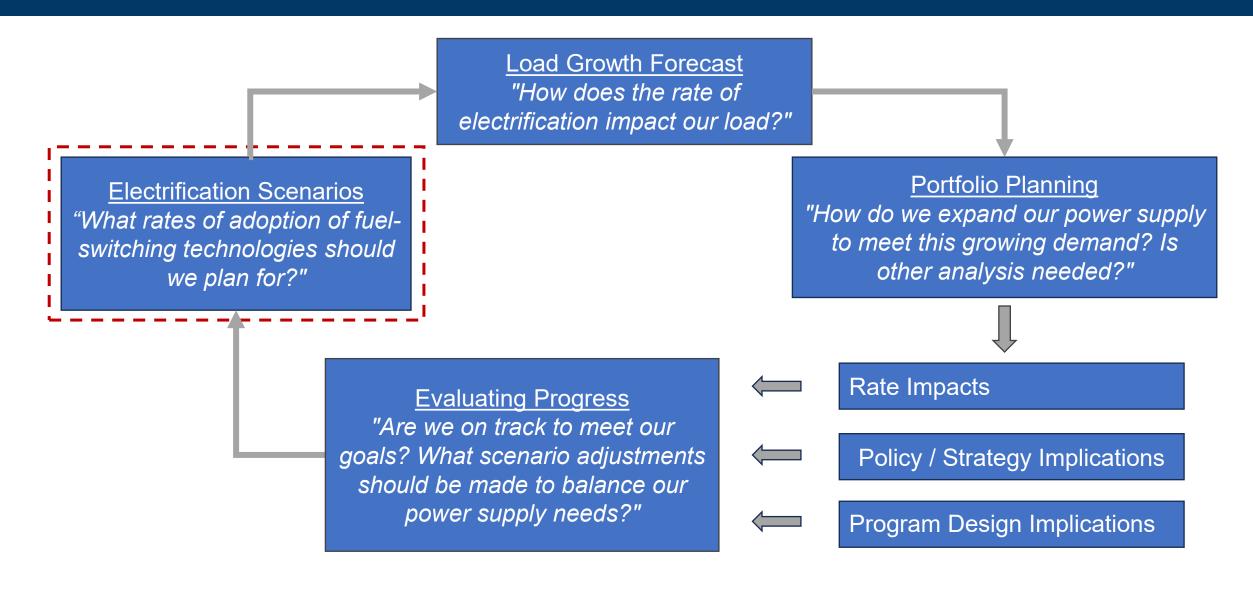


#### Sources:

- SVCE 2023 GHG Inventory
- SVCE's Vehicles Dashboard
- 3. SVCE Market Segmentation Study



## By integrating planning across supply and demand we can make better decisions and investments.





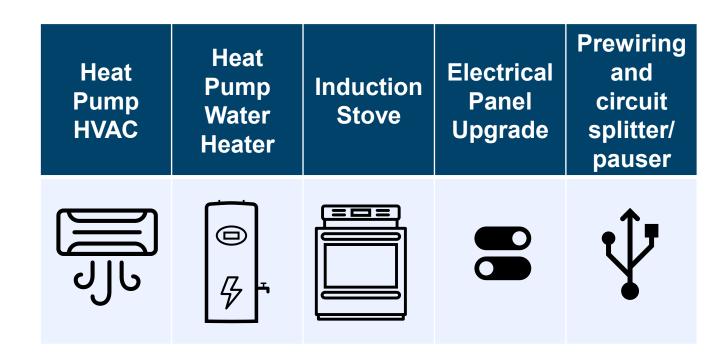
### Home Rebates





### Rebates for switching to electric appliances

- Rebates for single-family homeowners
- Must transition from gas or electric resistance
- Owner must apply for rebate before making the upgrade (emergency installs excepted)
- Can use contractor or DIY
- Can stack with non-SVCE rebates



## ( Impact by the Numbers



incentives reserved or paid out for building electrification



860

heat pump water heaters installed



1,600

heat pump space heating and cooling systems installed





285
Panel Upgrades



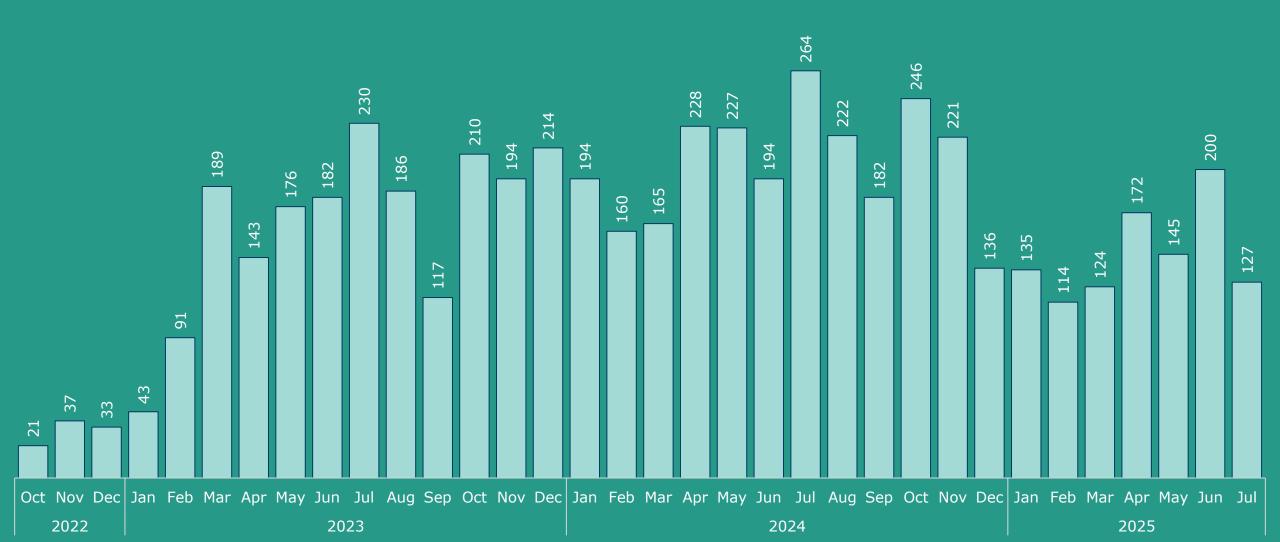
175

induction cooktops or ranges installed



### Application Traffic Since 2022 (as of July 18, 2025)





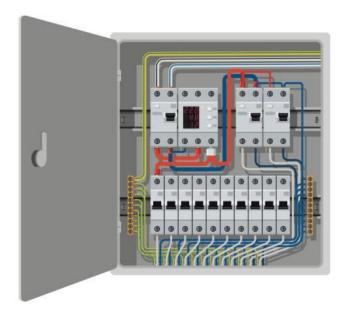
## (V) Key Learnings

- Panel upsizing is only needed <20% based on SVCE system-wide analysis, but our program data indicates that upgrades to 200 amp panels are still common among Home Rebates recipients
- Contractors say they are able to deliver rapid electrification
  - Gas to HPWH: <1 day</li>
  - Gas to HP HVAC: <3 days</li>
- Customers want more coordination with other rebate programs and the simplest application process possible
- Most customers learn about program through contractors

### What's New



- Customers are encouraged to electrify within existing capacity
- Exceptions may be granted



## ( As

### **Assisted Home Upgrades**

 Al-powered platform that enables contractors and incentive providers to help customers claim multiple home upgrade incentives simultaneously through a TurboTax-like interface

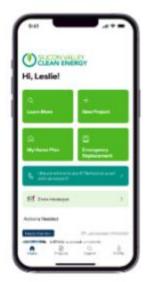














### Mountain View and Milpitas Rebates

e Rebates	Add-On Reb	oates O	ther Rebates	Milpitas + Mti	n. View Rebates	
Extra R	ebates Aı	mounts	for Milpita	as and Mou	untain View	Residents
			-			
	•				n to the existing SV	CE core rebate andard application
	extra steps are	-	eive tile extra re	bate amounts by	completing the sta	зпаата аррпсацоп
		•				ceed project costs.
The amoun	ts below are the	e total amoui	nts of the SVCE	and city rebates	combined.	
APPLIANCE				MILPITAS	MTN. VI	IEW
	ater Heater (HPWH)	l) Replacing Gas	5	MILPITAS Total \$2,850	MTN. VI	
	ater Heater (HPWH		s ctric Resistance	- 112 - 111 - 2		000
Heat Pump Wo	ater Heater (HPWH) eating, Ventilation, tioning (HP HVAC)	Replacing Elec	ctric Resistance	- 112 - 111 - 2	Total \$4,	000
Heat Pump Wo	eating, Ventilation,	Replacing Elec	ctric Resistance	Total \$2,850	Total \$4,	000
Heat Pump Wo	eating, Ventilation, tioning (HP HVAC)	Replacing Elec	ctric Resistance	Total \$2,850	Total \$4,	000
Heat Pump Wo	eating, Ventilation, tioning (HP HVAC)	Replacing Elec Replacing Gas Replacing Elec N/A	ctric Resistance	Total \$2,850  Total \$4,500	Total \$4,	000
Heat Pump We and Air Condition Panel Upgrade Induction Cook	eating, Ventilation, tioning (HP HVAC) e e sktop/Range	Replacing Electors Replacing Electors Replacing Electors N/A Replacing Gas	ctric Resistance ctric Resistance s Cooktop/Range	Total \$2,850  Total \$4,500  Total \$1,250  Total \$1,000	Total \$4,	000
Heat Pump We and Air Condition Panel Upgrade Induction Coolincome-qual	eating, Ventilation, tioning (HP HVAC) e e kktop/Range	Replacing Electors Replacing Electors Replacing Electors N/A Replacing Gas	ctric Resistance  ctric Resistance  s Cooktop/Range	Total \$2,850  Total \$4,500  Total \$1,250  Total \$1,000  n CARE/FERA, ca	Total \$4,	000 000 additional \$1,000

- City Rebates for Milpitas and Mountain View Residents
- Seamless process: No additional steps required when customers apply

### What's Next?

 On August 13, the SVCE Board approved an additional \$4.4M to expand the Homes Program

Educational content on panel optimization coming soon

 Identify marketing strategies to sustain program momentum despite evolving state and federal incentives landscapes

